

# AGILE & ARCHITECTURE

John Christiaen @ XPLUS Breakfast

11-09-2020

# John Christiaen

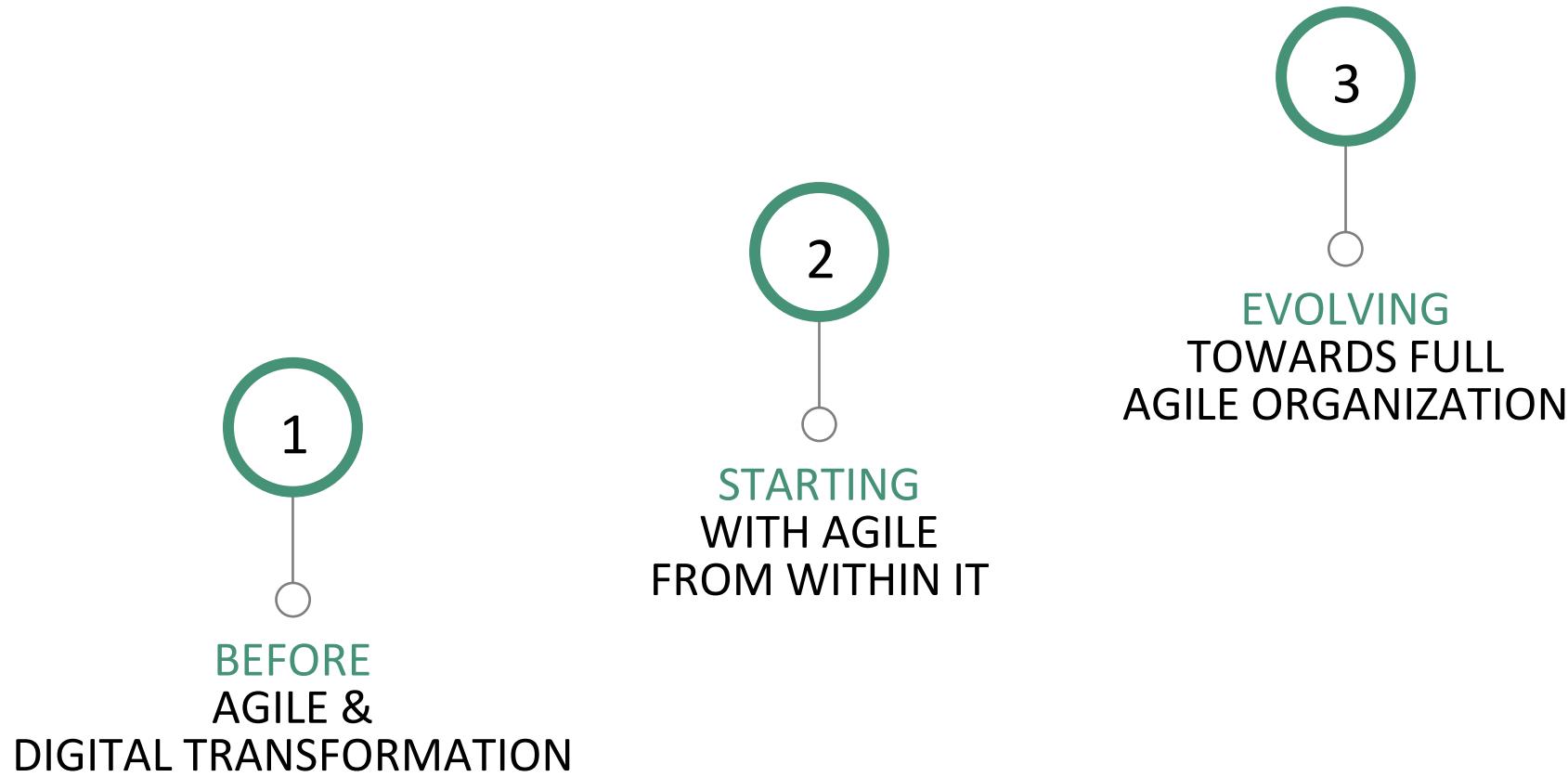
46 years old  
Married  
2 children  
Living in Gent

Bachelor IT  
Analyst-Developer  
1995  
BBL / ING

Consulting  
KBC (Fin-Force)  
Fortis  
Deutsche Bank

BNPP Fortis  
2010  
IT Strategy &  
Architecture

# Storyline



# Before Agile & Digital Transformation

Invest Strategy  
Business Lines  
CIO not in ExCo  
CEA not CIO N-1

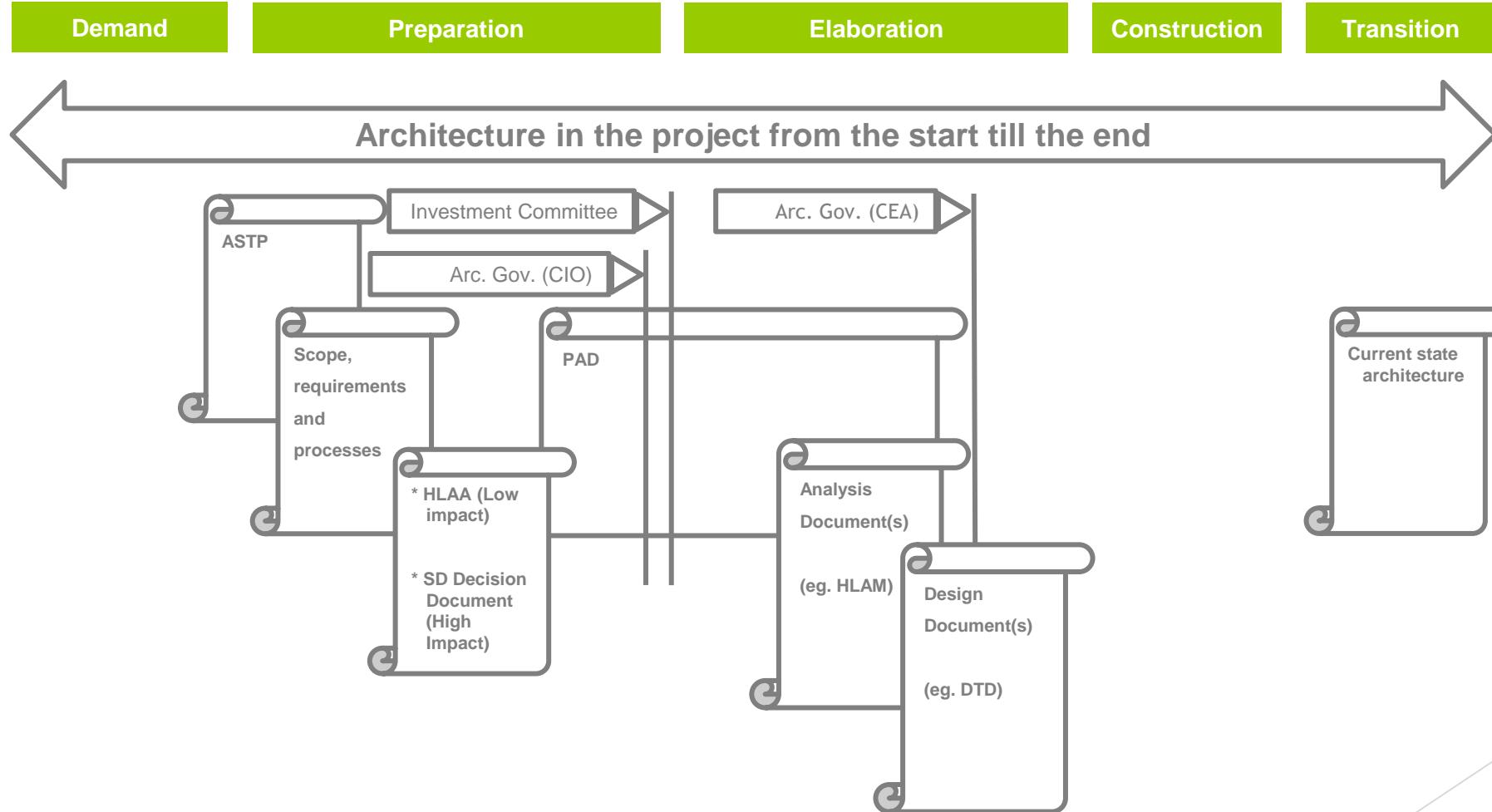
(Business),  
Functional (Data),  
Application,  
Technical,  
Security

Study Phase  
P.A.D.  
Limited Delivery  
follow-up

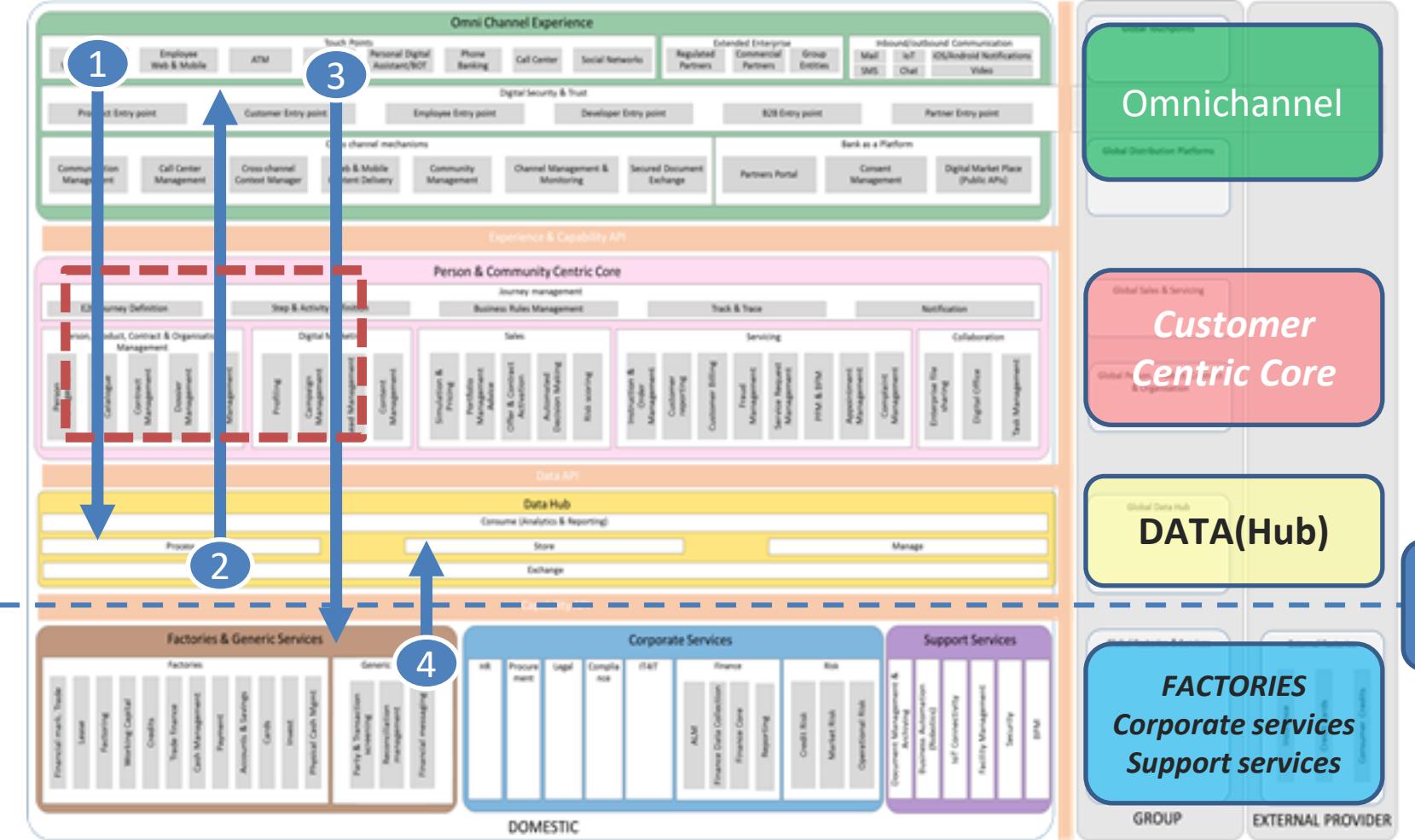
Product Silos  
Front- vs Back-End  
and the Magic  
in between

Prior  
to  
2015

# Before Agile & Digital Transformation



# Digital Transformation



Omnichannel

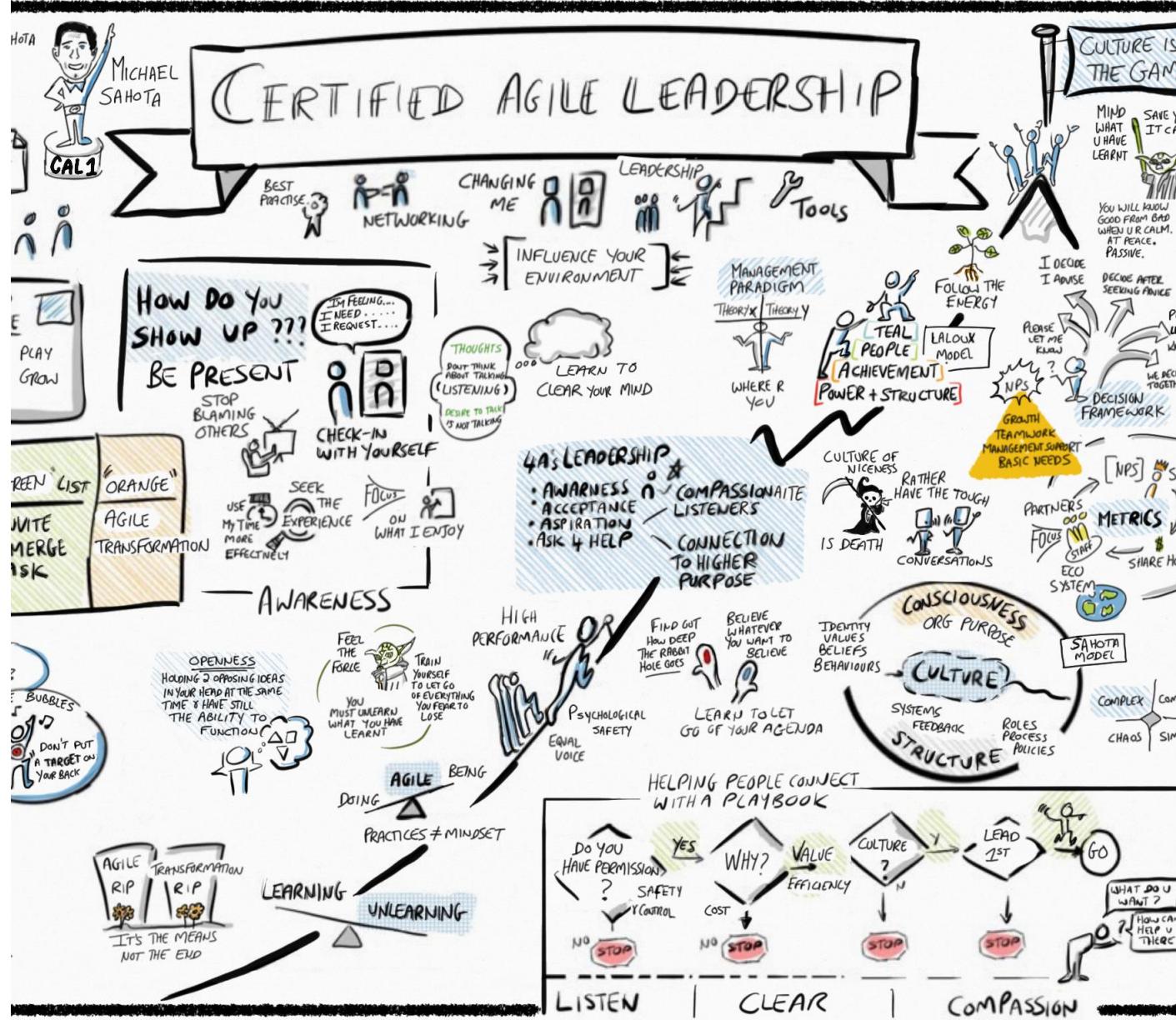
*Customer  
Centric Core*

DATA(Hub)

*FACTORIES  
Corporate services  
Support services*

The  
Chasm

**API EVERYWHERE**



# Need to go Agile?

# Starting with Agile from within IT

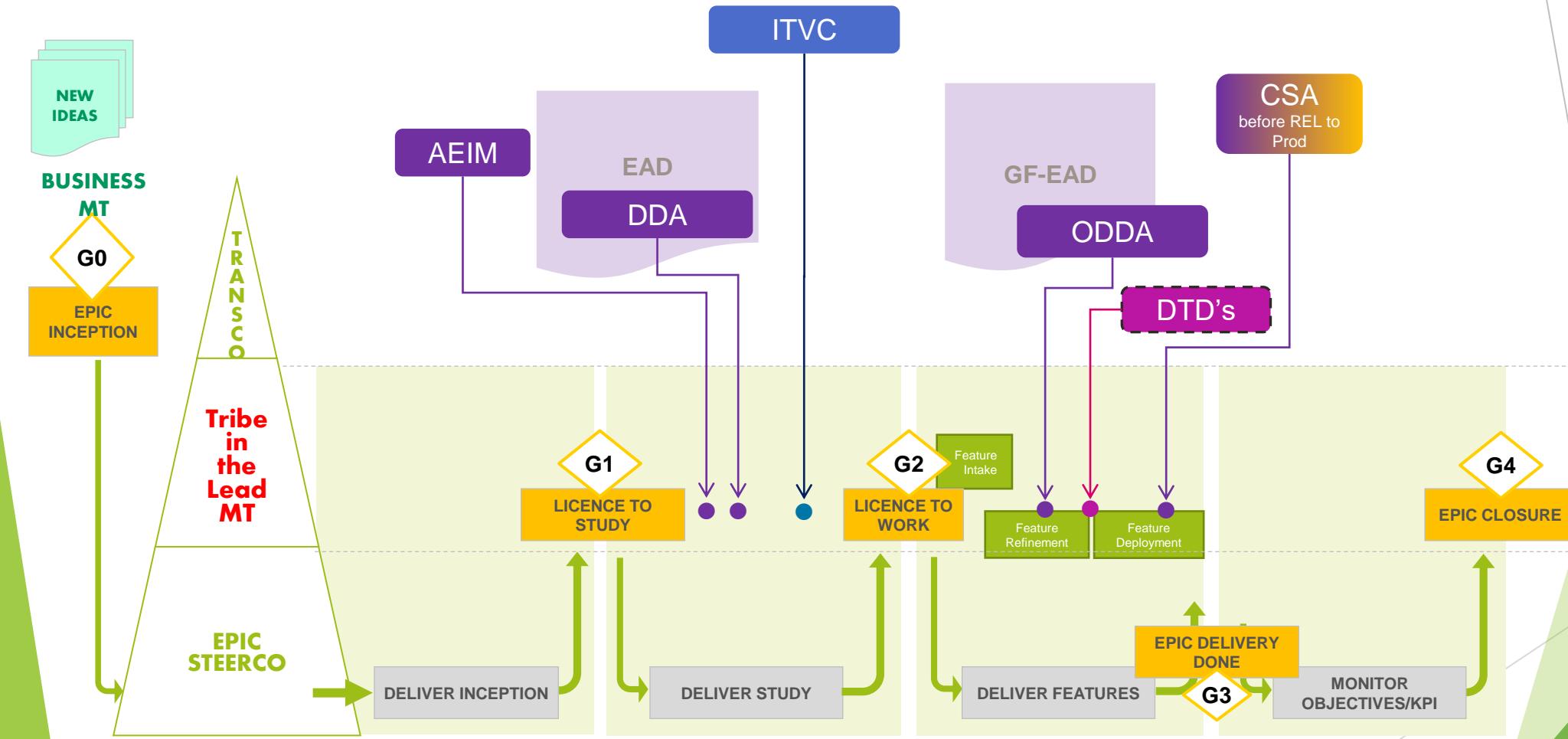
Investment  
Themes +  
Regulatory

Tribes, Squads  
Guilds  
QAP's  
Epic, Features &  
Stories

CIO ExCo member  
CEA CIO N-1  
DDA  
ITVC

Tribe Architect  
(T-shaped)  
Lead Architect /  
Architect Manager

# Starting with Agile from within IT



# Improvement points

Demand Priority  
Epic Gating on  
Finance +  
Architecture

Mandated Lead  
Architects  
Collaboration on  
Artefacts

Long running Epics  
starting with  
MVP's but no  
clear Roadmap

Complex  
Cross-Tribe topics  
(e.g. PSD2 or  
GDPR)



Recognizable  
Story?

# Evolving to a full Agile Organization

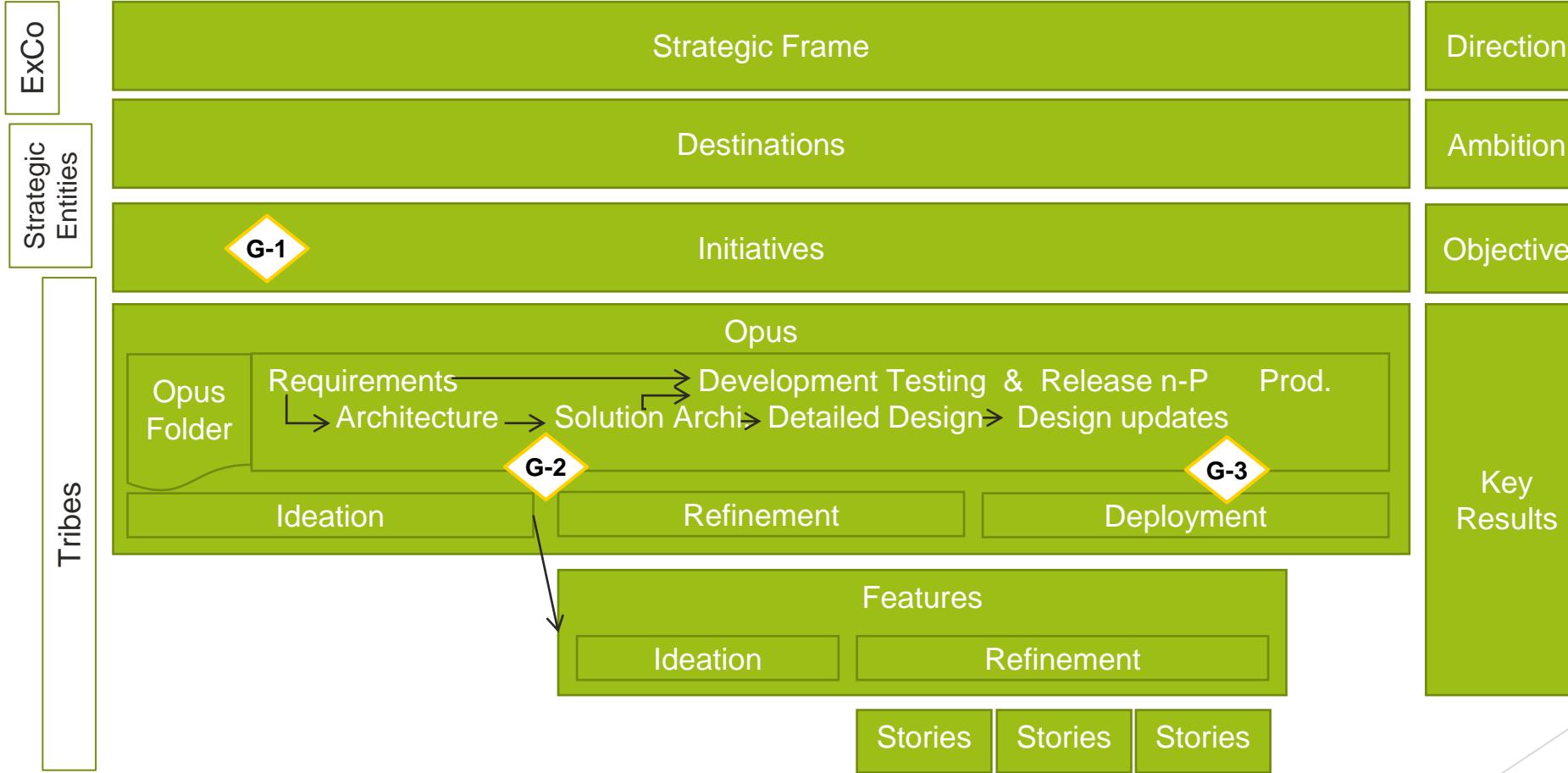
Business  
integrating into  
Tribes  
One Bank-wide  
Backlog

Work level focus  
split between  
Finance &  
Architecture

Weekly Governance  
Cycle  
DDA/ITVC  
ODDA  
Architecture Guild

Collaboration on  
shared artefacts  
End of Deployment  
Gating

# Evolving to a full Agile Organization



# Agile journey learnings

Change vs Run  
budget for  
Architecture  
(References,  
Patterns, ...)

Focus on what  
changes vs  
Quality Production  
Landscape  
documentation

No one-size fits all  
Intake meeting  
No impact  
Fast Track  
(Standard)

Lifecycle- &  
Document  
Management tools  
Using (Meta)Data



# Hopeful & Optimistic

